

Edward A. Chow, M.D.
President

David B. Singer
Vice President

Cecilia Chung
Commissioner

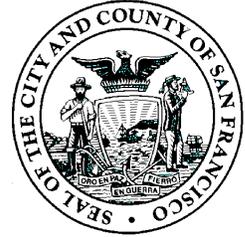
Judith Karshmer, Ph.D., PMHCNS-BC.
Commissioner

David Pating, M.D
Commissioner

David J. Sanchez, Jr., Ph.D.
Commissioner

**HEALTH COMMISSION
CITY AND COUNTY OF SAN
FRANCISCO**

Edwin M. Lee, Mayor
Department of Public Health



Barbara A. Garcia, M.P.A.
Director of Health

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MINUTES

HEALTH COMMISSION MEETING

Tuesday, June 7, 2016, 4:00 p.m.

**101 Grove Street, Room 300 or Room 302
San Francisco, CA 94102**

1) CALL TO ORDER

Present: Commissioner Edward A. Chow M.D., President
Commissioner David B. Singer, Vice President
Commissioner Judith Karshmer, Ph.D, PMHCNS-BC
Commissioner David Pating, M.D.
Commissioner David J. Sanchez Jr., Ph.D.

Excused: Commissioner Cecilia Chung Commissioner

The meeting was called to order at 4:11pm

2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF MAY 17, 2016

Action Taken: The Health Commission unanimously approved the minutes.

3) Barbara Garcia, Director of Health, gave the report. The full report can be viewed at:

<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

Zuckerberg San Francisco General Completes Successful Move into New Building

It is with great pride and admiration that we congratulate all involved for a successful move into the City's newest and most seismically safe hospital on Saturday, May 21st. Many people have worked hard to bring us to the moment we shared with patients that day. The entire hospital staff prepared for months and did a fantastic job. We would like to acknowledge Terry Saltz and the Rebuild Team, Iman Nazeeri-Simmons, Terry Dentoni, Roland Pickens, Susan Ehrlich, Sue Carlisle, Jim Marks, Margaret Damiano, Tim Greer, Bill Kim, Troy Williams, Brent Andrew, Greg Wagner and Mark Primeau. The San Francisco General Hospital Foundation played a tremendous role in raising support to furnish and equip the new building. Our dedicated partners at UCSF and San Francisco Public Works helped turn our shared vision into reality. Kudos to the entire hospital executive team, the nursing staff, facilities, materials management, environmental services, IT, medical staff, administrative staff, security, porters, respiratory therapists, communications, food services... hats off to every single member of the Zuckerberg San Francisco General team!

The new hospital is a significant accomplishment, and the future is bright for our patients who will be served there for generations to come. It strengthens the San Francisco Health Network to be able to offer our primary care patients a state-of-the-art hospital when they need it. And, providing the entire City with a new hospital for emergency and trauma services helps the Health Department meet its mission. Congratulations to all.

Mayor Lee presents Proposed Balanced Budget for Fiscal Year 2016-17 & 2017-18

On May 31st, Mayor Lee presented his proposed two year balanced budget for FY 2016-17 and 2017-18. The budget is \$9.6M and 9.7 billion, respectively. Half of the budget consists of self-supporting activities at the City's Enterprise departments (Port of SF, MTA, Airport, PUC and others) while the remaining half goes toward the General Fund which supports core services such as Police, Fire, Rec and Parks and the Department of Public Health. The Mayor's proposed budget includes the new Department of Homelessness and Supportive Housing (DHS), which will launch July 1 at a proposed budget of \$221 Million for 2016-2017. The new department will combine key homeless-serving programs currently housed across several City departments, including Human Services Agency, SF HOPE, and the Department of Public Health's Homeless Outreach Team and Direct Access to Housing. Other items in the budget include Violence Prevention, Police Reforms, Public Safety, Neighborhood Quality of Life, assistance for small businesses, capital funding, IT, and equipment purchases. The complete budget proposal can be found here: <http://sfmayor.org/index.aspx?page=880>.

Memorandums of Understanding Negotiated for SEIU Local 1021 Nurses, and Teamsters Local 856 Supervising Nurses

After months of negotiations a new MOU has been negotiated with SEIU Local 1021 Nurses (Staff and Per Diem). The new Local 1021 Nurses agreement is effective July 1, 2016 and ends June 30, 2017. The agreement is pending ratification by the union members and approval by the Board of Supervisors. At the same time, a Memorandum of Understanding has been negotiated with Teamsters Local 856 representing Supervising Nurses.

Our nursing staff and supervisors are important partners and vital to the success of the Department in fulfilling its mission to protect and promote the health of all San Franciscans. We appreciate the hard work that was put in by both sides in reaching these agreements.

SB 75 (Full Scope Medi-Cal for All Children) and Healthy Kids

In October 2015, Senate Bill 75 (SB 75) was approved, allowing individuals under the age of 19, without satisfactory immigration status, and who are below 266% of the Federal Poverty Level (FPL) to become eligible for full-scope Medi-Cal benefits. Between May 16, 2016 and June 1, 2016, children with restricted Medi-Cal automatically transitioned to full-scope Medi-Cal without reapplying, with a retroactive effective date of May 1, 2016. As of April, approximately 850 Healthy Kids enrollees were also concurrently enrolled in restricted Medi-Cal. With the assistance of the San Francisco Human Services Agency (HSA), outreach to Healthy Kids children was conducted to increase concurrent enrollment into restricted Medi-Cal in order for them to automatically transition by June 1. A total estimate of 75% (~1,500) of Healthy Kids enrollees are expected to transition to full-scope Medi-Cal before the end of FY2016-17. These new enrollees will have until September 2016 to select a health plan; otherwise, they will be defaulted into a health plan according to the county's current default algorithm. More information on SB 75 can be found here: <http://www.dhcs.ca.gov/services/medi-cal/eligibility/Pages/sb-75.aspx>.

California End of Life Option Act

The San Francisco Department of Public Health has convened a group of representatives from San Francisco Health Network's Primary Care, Zuckerberg San Francisco General, Laguna Honda Hospital, Behavioral Health, and Pharmacy to develop a policy for the implementation of California's End of Life Option Act. The End of Life Option Act allows a terminally ill patient to request a drug from his or her physician that will end the patient's life. Physician participation in End of Life Option Act activities is voluntary.

To be qualified for this option, patients must have a terminal illness with a life expectancy of 6 months or less, be 18 years or older, be a resident of California, and able to self-administer an aid-in-dying drug. If a patient wishes to receive an aid-in-dying drug, the patient's attending physician determines that the patient is qualified, takes the primary responsibility for counseling the patient about this option and other alternatives, writes the prescription, and ensures compliance with the law. Physician participation is voluntary. The Department's policy will be presented to the Health Commission in late summer/early fall. The California End of Life Option Act takes effect on June 9, 2016.

Electronic Health Record Update

The Mayor and Board of Supervisors took action in March to authorize the Public Health Department to enter negotiations with UCSF to join their Epic electronic health record system called APeX. Since then, Bill Kim, Albert Yu, Winona Mindolovich and Eric Shaffer have been working actively with our consultants and UCSF on the feasibility of adopting its APeX for our organization, as "DPH-APeX." That determination requires a complex multi-faceted analysis on clinical, revenue cycle, technical, governance and contractual fronts.

Our goal is to reach a point by the end of September where both DPH and UCSF are confident we have a path forward. We hope to have a contract signed near the end of this calendar year. DPH leadership is engaged and deeply committed to the success of this organization-wide project. We will be holding an inaugural meeting in early June to get the team oriented and ready to work.

Laguna Honda Patients and Staff featured in "Our Health California" Story

Our Health California is an advocacy group that is invested in advancing access to quality care in California. This May, their popular blog featured the stories of two individuals, Sandra and David who, with the help of Laguna Honda Rehabilitation Center staff, were able to get back on their feet and back into life again. Said David about his experience: "Laguna Honda and San Francisco General Hospital gave me so much, including the strength to move forward. They're family now. So whenever I can, I'm back here volunteering two or three times a week so I can give something back. I just hope I can help other patients in the same way."

Laguna Honda to continue Precita Eyes mural with help of \$25,000 in funding

Participatory Budgeting is a process in place in District 7 in San Francisco where residents are able to vote on how a portion of the budget will be directed. This year, the ballot contained proposals from three categories: safety, culture and neighborhood services. Among these were a \$25,000 proposal to extend the Precita Eyes mural at Laguna Honda. We are happy to report that the mural funding was passed by District 7 residents and design work is anticipated to begin in Fall of 2016.

Join the Department of Public Health at the Annual LGBT Pride Parade

We invite you to march with the Department of Public Health contingent in the 2016 Pride Parade. This year's theme is "For Racial and Economic Justice." We will have participants from all over the department including Zuckerberg San Francisco General, Laguna Honda, Population Health, Clinics and Central Administration. Bring your family and friends. If you are planning on attending please contact travis.touhey@sfdph.org.

Occupational Health's Vickie Wells given the William Steiger Award

The American Conference of Governmental Industrial Hygienists (ACGIH) gives the William Steiger award to honor occupational health professionals whose efforts have contributed to advancements in occupational safety and health. This year The Department of Public Health's Vickie Wells was among the five awardees. Vickie served on the ACGIH Board of Directors from 1999 to 2005 and was its chair in 2004. She was a public member of the National Advisory Committee on Occupational Safety and Health from 2002 through 2008.

4) GENERAL PUBLIC COMMENT

There was no general public comment.

5) FINANCE AND PLANNING COMMITTEE

Commissioner Chow served as chair for the meeting and stated that the committee reviewed and recommended for approval all of the items on the Consent Calendar; he noted that the SFDPH requested that the Westside Community Services contract be taken off the June 2016 Contracts Report. He also stated that the SFDPH continued its presentation on its contracting and monitoring processes.

Commissioner Comments/Follow-Up

Commissioner Singer stated that the Committee is attempting to get a better understanding of the SFDPH contracting and monitoring process. He added that the information given indicates that resources are being allocated to the areas of greatest need.

Commissioner Sanchez stated that Instituto Familiar De La Raza has been historically significant in the delivery of services to the Latino communities in the Mission district. He added that he is pleased to see that the agency shows flexibility in adding a location in an area where Latino clients have moved due to the changes in affordable housing in the Mission. Director Garcia stated that the agency has completely paid for its building which ensures that will have a permanent stable place to offer its services.

Commissioner Karshmer thanked the Committee members for their work on understanding the SFDPH contracting cycle and requested that an overview of this information be presented to the full Commission. Director Garcia stated that a high level presentation on this topic will be presented to the full Health Commission later this year.

6) CONSENT CALENDAR

Action Taken: The following items were unanimously approved:

- JUNE 2016 CONTRACTS REPORT (Without the Westside Community Services contract)
- REQUEST FOR APPROVAL OF A NEW CONTRACT WITH BETTER WORLD ADVERTISING, IN THE AMOUNT OF \$470,400 WHICH INCLUDES A 12% CONTINGENCY, TO PROVIDE SOCIAL MARKETING SERVICES, FOR THE PERIOD APRIL 1, 2016 THROUGH DECEMBER 31 2016.
- RELOCATION REQUEST FOR INSTITUTO FAMILIAR DE LA RAZA INC. (PROP. I)
- REQUEST FOR APPROVAL OF ANNUAL DPH SOLE SOURCE CONTRACTS LIST UNDER CHAPTER 21.42 OF THE SAN FRANCISCO ADMINISTRATIVE CODE

7) ZUCKERBERG SAN FRANCISCO GENERAL (ZSFG) REFLECTION ON HERITAGE SHARED WITH OUR COMMUNITY

Jeff Critchfield MD, ZSFG Chief Medical Experience Officer, gave the presentation.

Commissioner Comments/Follow-Up

Commissioner Chow thanked Dr. Critchfield for the informative presentation that gives important history on ZSFG.

Commissioner Singer noted that while the opening of the new building is an occasion to celebrate, there is still much work to be done. He noted that under the Affordable Care Act, people now have a choice about where they access health care services. He added that Health care reimbursement rates will be dependent on performance of hospitals on standard quality measures. He also stated that ZSFG needs to improve its performance on these measures or its overall reimbursement amount may decrease. This could impact the

availability of world-class care being available to the people most in need within San Francisco. He challenged the other Health Commissioners that change in the way the system of care is organized may be necessary.

Commissioner Pating noted that he was in training at the ZSFG when HIV first hit San Francisco and remembers the hospital's comprehensive response to the epidemic. He asked for information regarding the current healthcare themes at ZSFG. Dr. Critchfield stated that ZSFG is part of the San Francisco Health Network; planning includes how patients experience the full spectrum of the care experience within the Network. He added that it is important for ZSFG to continue to find creative ways to partner with the community. He also stated that ensuring that ZSFG staff have the support to be the warm and empathetic people needed to serve the hospitals' patients.

Commissioner Sanchez stated that he is proud that ZSFG continues to attract the most dedicated and talented health professionals in the country. He added that the SFDPH's relationship to UCSF is very important.

Commissioner Karshmer congratulated ZSFG for its successful opening. She added that she appreciates hearing that the ZSFG is part of a system of care and that identifying non-traditional community partners is an important goal for the hospital.

8) ZSFG REBUILD/TRANSITION UPDATE

Susan Erlich MD, ZSFG CEO, gave the presentation.

Commissioner Comments/Follow-Up

Commissioner Singer stated that preparing for and moving into the new hospital was a phenomenally complicated process. He commended the ZSFG staff and leadership for a job well done.

Commissioner Karshmer congratulated ZSFG for its effective work on completing the new building and successfully moving patients and operations.

9) SFDPH PATIENT RATES FY 16-17 and FY 17-18

Anne Okubo, Deputy Financial Officer, presented the item.

Commissioner Comments/Follow-Up

Commissioner Chow asked how the proposed \$25 fee for City Clinic may impact access to services. Ms. Okubo stated that the proposed fee was suggested to encourage patients to use their health insurance, if they have it, so City Clinic can be reimbursed. She noted that there will a provision to enable the fee to be waived so access to services should not be impacted.

Commissioner Chow noted that the service categories do not include a billing number. He noted that the formula to determine the rates used to include a weighted scale. Mr. Wagner stated that he would need to review the older files to better understand the origin of the weighted scale. He added that the current rates are based on the historical baseline rate and the intent has been to catch up with the industry rates. He noted that in the past 12 years, the cost to charge ratio has decreased from 52% to 30.9%.

Commissioner Singer requested that the Health Commission be sent a document with the SFDPH historical increases in cost to charge ratios.

Commissioner Singer asked which areas of reimbursement are the most significant for the SFDPH. Mr. Wagner stated that behavioral health MediCal reimbursement and commercial insurance reimbursement for emergency and trauma services are both important for the SFDPH.

Commissioner Singer asked for more information regarding the SFDPH accepting more commercial insurance. Mr. Wagner stated that the SFDPH continues to work towards having a Covered California plan; issues of working with the San Francisco Health Plan to distribute risk in a way that the state finds acceptable has been the reason for the delay in this process. He added that the SFDPH is working with other insurance companies and health plans to grow its volume of MediCal patients.

Action Taken: The Health Commission unanimously approved the FY16-17 and FY17-18 Patient Rates.

10) FY 16-18 MAYOR'S BUDGET UPDATE

Jen Louie, SFDPH Budget Director, gave the presentation.

Commissioner Comments/Follow-Up

Commissioner Singer asked for more information on the number of new FTEs in the budget. Ms. Louie stated that taking into account the work already done in last year's budget, there are approximately 150 new FTEs in the new budget.

Commissioner Pating asked for more information regarding the HOT Team transfer. Director Garcia stated that she does not feel there will be any interruption of services in the transfer. She has been working with the Director of the new Department of Homelessness and Supportive Housing to ensure a smooth transition. She noted that the SFDPH will continue to provide clinical services in tandem with the services provided by this new department. She expects the transfer to take place at the beginning of the new year.

Commissioner Chow thanked Ms. Louie and Mr. Wagner for the thorough explanation of the Mayor's Budget.

11) OTHER BUSINESS:

This item was not discussed.

12) JOINT CONFERENCE COMMITTEE REPORTS

Commissioner Sanchez, who chaired the May 24, 2016 ZSFG JCC meeting, stated that the Committee reviewed the Quality Management and Regulatory Affairs Reports and the 2016 Revised Core Measure Selection & Report Update; discussed possible solutions for the transport of Laguna Honda Hospital patients to ZSFG when acute hospital services are needed; and noted that staff from both ZSFG and LHH continue to work on this situation that relates to diversion. He also stated that the committee celebrated the move into the new hospital building and reviewed the Hospital Administrator's Report, Patient Care Service Report, and Human Resources hiring report. Dr. Marks gave a presentation explaining the ZSFG credentialing process and the Committee approved the action items in the medical staff report. In closed session, the Committee approved the Credentials Report and PIPS Minutes.

13) COMMITTEE AGENDA SETTING

Commissioner Chow reminded the Commissioners that the community meeting will take place on September 6, 2016 and will focus on the Tenderloin. Mr. Morewitz added that the meeting will be located at Glide.

14) CLOSED SESSION

- A) Public comments on all matters pertaining to the closed session
- B) Vote on whether to hold a closed session (San Francisco Administrative Code Section 67.11) and to invoke the attorney-client privilege (San Francisco Administrative Code Section 67.10(d))

C) CONFERENCE WITH CITY ATTORNEY

Convene in Closed Session - Existing Litigation - Motion that the Health Commission convene in closed session with the City Attorney for the purpose of conferring with, or receiving advice from, the City Attorney regarding the following existing lawsuits in which a proposed settlement is being consider by the Commission, pursuant to San Francisco Administrative Code Section 67.10(d) and California Government Code Sections 54956.9 and 54956.9(e)(3) permit this closed session. Discussion in open session concerning these matters would likely and unavoidably prejudice the position of the City in the pending lawsuits listed below.

(After a closed session, if one occurs, the Health Commission shall adopt a motion either to disclose or not to disclose.)

1. Settlement of Existing Litigation as Plaintiff: Lawsuit filed by the San Francisco City Attorney's Office, acting on behalf of the People of the State of California, against Blue Cross of California and Anthem Blue Cross Life & Health Insurance Company (collectively, "Blue Cross"). Blue Cross to pay City \$6,250,000 in restitution and civil penalties for under reimbursing Zuckerberg San Francisco General Hospital and Trauma Center ("ZSFG") for emergency medical care provided to Blue Cross's insureds prior to July 1, 2015, and for the payment of additional amounts at agreed upon rates for such emergency medical care provided between July 1, 2015 and June 30, 2019

People of the State of California, acting by and through City Attorney Dennis J. Herrera, vs. Blue Cross of California, Inc., d/b/a Anthem Blue Cross; Anthem Blue Cross Life and Health Insurance Company; and Does 1-50 (San Francisco Superior Court Case No. 11-511181) (ACTION)

2. Settlement of Existing Litigation as Defendant/Supplemental Report: David Zeller, \$900,000.00

David Zeller vs. San Francisco General Hospital; The City and County of San Francisco; The Regents of the University of California; Matthew Oertli, M.D.; Malini Singh, M.D.; John Rolsont, M.D.; Daniel Pastula, M.D.; Jeffrey Dixon, M.D.; Murat Pekmezci, M.D.; Ehsan Tabaraee, M.D.; Ralph Coughlin, M.D.; Abbey Kennedy, M.D.; Samantha Piper, M.D.; Peter Shen, M.D. (San Francisco Superior Court, Case No, CGC-13-529554) (ACTION)

3. Settlement of Existing Litigation as Defendant: Paul Walker, \$80,000.00
Paul Walker vs. City and County of San Francisco; and Does 1 - 10 (US District Court, Northern District Case No, CV-15-5129-JCS) (ACTION)

4. Settlement of Existing Litigation as Defendant: Mary Perez, \$87,500.00
Mery Perez vs. City and County of San Francisco, Orin Zebest, Robert E. Alvernz, Erin M. Grace, Dr. Derrick Lung, Lieutenant Stephen Tilton, and Does One through Fifty, inclusive (San Francisco Superior Court, Case No, CGC-15-544024) (ACTION)

5. Settlement of Existing Litigation as Defendant: Muaadh Alawadhi and Suad Mahoub, \$156,250.00

Muaadh Alawadhi and Suad Mahyoub vs. City and County of San Francisco, San Francisco General Hospital, Regents of the University of California, and Does One

through Fifty, inclusive (San Francisco Superior Court, Case No. CGC- 15-543559
(ACTION)

- D). Closed Session pursuant to Cal. Government Code Sec. 54957(b) and S.F. Adm. Code Sec. 67.10(b):

PUBLIC EMPLOYEE PERFORMANCE EVALUATION: Health Commission Executive Secretary --
Mark Morewitz

- E) Reconvene in Open Session:

The Health Commission voted not to disclose discussions held in closed session.

15) ADJOURNMENT

The meeting was adjourned at 7:04pm.